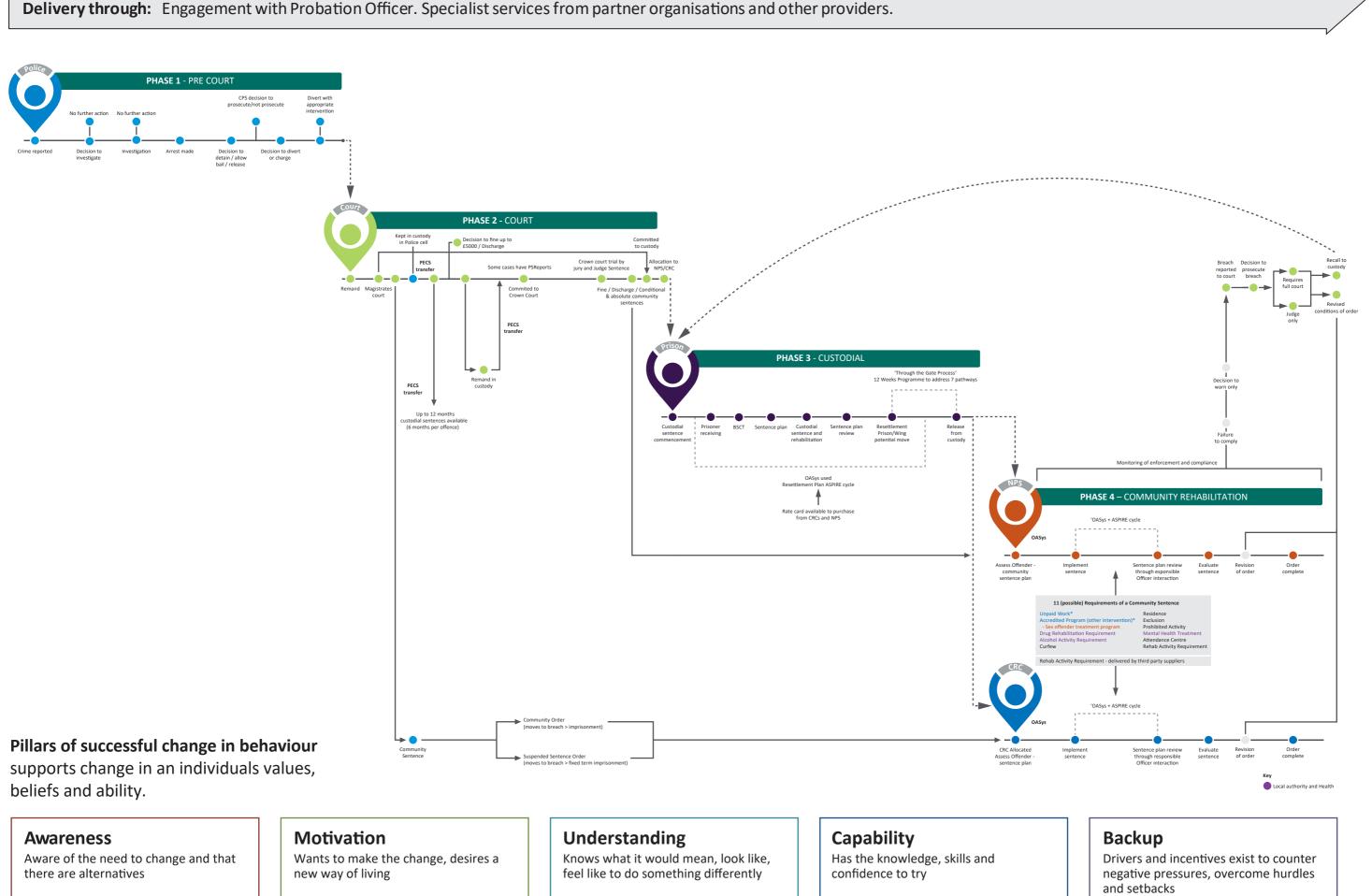
Value creation through probation achieved by: Driving change in individuals behaviour. Control of an individuals behaviour. **Delivery through:** Engagement with Probation Officer. Specialist services from partner organisations and other providers.



The offender journey towards those outcomes is currently fragmented and extremely complex. The entire process has been simplified, in particular the court process and the diagram does not display the current licence process.

Reduced risk of harm to others. Reduced risk of reoofending. **Desired outcomes:**